

# PROXY

**FLSmidth & Co. A/S' Annual General Meeting Wednesday, 10 April 2024 at 4 pm (CEST)  
at the offices of the company, Vigerslev Allé 77, DK-2500 Valby.**

## The undersigned

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Postal code and town: \_\_\_\_\_

Custody/VP ref. no.: \_\_\_\_\_

hereby submits the following proxy:

## Please tick off boxes A), B) or C):

A) ☐ Proxy is granted to specific third party: \_\_\_\_\_

Name and address of the proxy holder (BLOCK LETTERS)

or

B) ☐ Proxy is granted to the Board of Directors (with a right of substitution) to vote in accordance with the Board of Directors' recommendations as stated in the table below.

or

C) ☐ Check-the-box proxy is granted to the Board of Directors (with a right of substitution) to vote as stated in the table below. Please tick off the boxes "FOR", "AGAINST" or "ABSTAIN" to indicate how the votes are to be cast.

Agenda (the full agenda is stated in the notice of the Annual General Meeting)	FOR	AGAINST	ABSTAIN	The Board of Directors' recommendation
1) The Board of Directors' report on the company's activities in 2023				
2) Presentation and approval of the 2023 Annual Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
3) Approval of the Board of Directors' fees				
a) Final approval of fees for 2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
b) Preliminary determination of fees for 2024	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
4) Distribution of profits or covering of losses in accordance with the approved Annual Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
5) Presentation of the Remuneration Report 2023 for an advisory vote	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
6) Election of members to the Board of Directors				
a) Re-election of Mr. Tom Knutzen	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
b) Re-election of Mr. Mads Nipper	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
c) Re-election of Ms. Anne Louise Eberhard	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
d) Re-election of Mr. Thrasyvoulos Moraitis	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
e) Re-election of Mr. Daniel Reimann	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
f) Election of Ms. Anna Kristiina Hyvönen	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
7) Election of company auditor				
Election of EY Godkendt Revisionspartnerselskab	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
8) Proposals from the Board of Directors				
8.1) Approval of remuneration policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
8.2) Amendment of the articles of association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
8.3) Authorisation to acquire treasury shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9) Any other business				

**If the proxy is only dated and signed it will be considered a proxy granted to the Board of Directors to vote in accordance with the recommendations of the Board of Directors as set out above.**

The proxy shall apply to all business transacted at the Annual General Meeting. If new proposals are submitted, including any amendments to proposals or in the event of proposals for new candidates to the Board of Directors or auditor, not included on the agenda, the proxy holder will vote on your behalf in accordance with his/her best belief. The form applies to the number of shares held by the undersigned on the record date. The shareholding is calculated on the basis of the company's register of shareholders and notifications of ownership which the company has received but not yet entered in the register of shareholders. If you want to change or revoke the proxy, you can address to the company either by written request or by e-mail.

\_\_\_\_\_ 2 0 2 4

Date

Signature

The dated and signed form must be received by Euronext Securities, Nicolai Eigtveds Gade 8, DK-1402 Copenhagen K not later than **Friday, 5 April 2024 at 11.59 pm (CEST)** by e-mail to [CPH-investor@euronext.com](mailto:CPH-investor@euronext.com) or by returning the form by post. A proxy may also be granted electronically on the website of Euronext Securities at [www.euronext.com/CPH-agm](http://www.euronext.com/CPH-agm).