

POSTAL VOTE
FLSmidth & Co. A/S' Annual General Meeting Wednesday, 10 April 2024 at 4 pm (CEST)
at the offices of the company, Vigerslev Allé 77, DK-2500 Valby.

The undersigned

Name: _____
 Address: _____
 Postal code and town: _____
 Custody/VP ref. No.: _____

hereby vote by correspondence at the Annual General Meeting of FLSmidth & Co. A/S called for Wednesday, 10 April 2024 at 4 pm (CEST) as set out below:

Please mark the box "FOR", "AGAINST" or "ABSTAIN" to indicate your directions or vote by correspondence directly at www.euronext.com/CPH-agm or www.flsmidth.com/gf. **The vote by correspondence is irrevocable.**

Agenda (the full agenda is stated in the notice of the Annual General Meeting)	FOR	AGAINST	ABSTAIN	The Board of Directors' recommendation
1) The Board of Directors' report on the company's activities in 2023				
2) Presentation and approval of the 2023 Annual Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
3) Approval of the Board of Directors' fees				
a) Final approval of fees for 2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
b) Preliminary determination of fees for 2024	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
4) Distribution of profits or covering of losses in accordance with the approved Annual Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
5) Presentation of the Remuneration Report 2023 for an advisory vote	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
6) Election of members to the Board of Directors				
a) Re-election of Mr. Tom Knutzen	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
b) Re-election of Mr. Mads Nipper	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
c) Re-election of Ms. Anne Louise Eberhard	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
d) Re-election of Mr. Thrasyvoulos Moraitis	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
e) Re-election of Mr. Daniel Reimann	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
f) Election of Ms. Anna Kristiina Hyvönen	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
7) Election of company auditor				
Election of EY Godkendt Revisionspartnerselskab	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	FOR
8) Proposals from the Board of Directors				
8.1) Approval of remuneration policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
8.2) Amendment of the articles of association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
8.3) Authorisation to acquire treasury shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9) Any other business				

A postal vote that has only been dated and signed will be considered a proxy granted to the Board of Directors to vote in accordance with the recommendations of the Board of Directors as set out above.

If new proposals are submitted, including amendments to proposals or candidates for election to the Board of Directors or auditor not included on the agenda, the postal votes will be taken into account if the new proposal is substantially the same as the original. The vote by correspondence applies to the number of shares held by the undersigned on the record date. The shareholding is calculated on the basis of the company's register of shareholders and notifications of ownership which the company has received, but has not yet entered in the register of shareholders.

_____|_____|_____|_____|**2**|**0**|**2**|**4**_____
 Date

 Signature

The dated and signed form must be received by Euronext Securities, Nicolai Eigtveds Gade 8, DK-1402 Copenhagen K no later than **Tuesday, 9 April 2024 at 12 noon (CEST)** by e-mail to CPH-investor@euronext.com or by returning the form by post. A proxy/postal vote may also be granted via the website of Euronext Securities at www.euronext.com/CPH-agm.